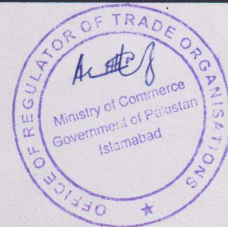


# **Memorandum and Articles of Association**



***The Gujranwala Chamber of Commerce & Industry***  
Chamber Plaza, Aiwan-e-Tijarat Road, Gujranwala-Pakistan  
Tel: 055-3256701~4, Fax: 055-3254440  
Web: [www.gcci.org.pk](http://www.gcci.org.pk)

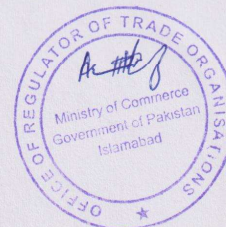


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2015



**MEMORANDUM OF ASSOCIATION OF  
THE GUJRANWALA CHAMBER OF COMMERCE  
& INDUSTRY, GUJRANWALA.**

1. The name of Chamber is "The Gujranwala Chamber of Commerce & Industry", Gujranwala.
2. The registered office of the Chamber will be situated in district of Gujranwala.
3. The objects for which Chamber is established are;
  - a. To promote, aid, develop, stimulate and protect the economic interest of Pakistan in general and of those engaged in industry, agriculture, commerce, trade, banking and insurance, in particular.
  - b. To consider all questions connected with trade, industries, agriculture, manufacture and commerce and to initiate and or support necessary action connected therewith.
  - c. To consider, support or oppose legislative or other government measure affecting the economic interest of businessmen and industrialists and also make representations to Government on grievances, if any.
  - d. To adjust controversies between members of the Chamber.
  - e. To collect and circulate statistics and other information relating to the commercial, industrial, agricultural and financial interest of the businessmen and industrialists.
  - f. To arbitrate in settlement of disputes arising out of commercial transactions between parties willing and agreeing to abide by the judgement and decision of the Chamber.
  - g. To form a code of practice to simplify and facilitate transactions of business and to frame bye-laws; rules and regulations for the officers of the Chamber to carry out various objects of the Chamber.
  - h. To communicate with the Chambers of Commerce & Industry or public bodies within or outside Pakistan and to concert and promote measures for the protection of trade, commerce and manufacturers and the labour engaged therein and to remove mutual hardships.
  - i. To purchase and construct, take on lease or in exchange, hire otherwise acquire land and building and all other property, moveable or immovable, which may be deemed necessary for the purposes of the Chamber.
  - j. To sell, improve, manage, develop, mortgage, dispose of or otherwise deal with all or any part of the property of the Chamber.
  - k. To borrow or raise money for the purpose of the Chamber upon such terms and in such manner as the Chamber may think fit.
  - l. To subscribe or become a member of, and co-operate with the Federation of Pakistan Chambers of Commerce & Industry, and procure from and communicate with any Chamber and Association of trade and industry such information as may be likely to forward the cause of this Chamber.
  - m. To accept bequests, donations or subscriptions towards or to accumulate and provide a fund or endowment or wake and to invest the same and apply the income arising therefrom or to resort to the





capital thereof, for any objects of the Chamber.

- n. To aid and to receive aid from any other society, Association, Company, Corporation, firm, Partnership or person promoting or formed or intended to promote any of the objects of the Chamber, Corporation, firm, partnership or person, with a view to obtain any advantage or benefit for the purposes of the Chamber and to subscribe to any fund or Society, as may be considered from time to time.
  - o. To subscribe to any local or other charities and to grant donations for any public purposes and to provide provident or superannuation funds for the employees of the Chamber or otherwise to assist any such employees, their widows and children.
  - p. To draw, accept, endorse cheques, bills, hundies, notes or other negotiable instruments and to invest in or operate the accounts of the Chamber with any Bank or Bankers.
  - q. To establish a commercial and statistical Library.
  - r. To remunerate any person or company for service rendered or to be rendered in placing or assisting to place or guaranteeing to place any debentures or other securities of the Chamber.
  - s. And generally, to do all that may be necessary to attain the above objects of the Chamber directly or indirectly and to do all such other things as may be conducive to the development of trade, commerce, industry, agriculture, banking and insurance, among the businessmen and industrialists in Pakistan and Gujranwala district in particular.
4. The income and property of the chamber, when-so-ever derived shall be applied solely towards the promotion of the objects of the Chamber as set-forth in this Memorandum of association, and no portion thereof shall be paid or transferred directly or indirectly by way of dividend, bonus or otherwise, howsoever, by way of profit to the members of the Chamber provided that nothing herein shall prevent the payment in good faith of remuneration to any member of the Chamber, or any other person in return for any service actually rendered to the Chamber.
  5. The paragraphs 4 and 9 of this Memorandum are conditions on which a license is granted by the Federal Government to the Chamber in pursuance of Section 26 of the Companies Ordinance 1984.
  6. Every Corporate Member, Associate Member and Town Association affiliated with the Chamber undertakes to contribute to the assets of the Chamber in the event of the same being wound up, during the time that he is a member or within one year afterwards, for the payment of the debts and liabilities of the Chamber contracted before time at which he ceased to be a member and of the costs, charges and expenses of winding up the same and for adjustment of the rights of the contributors amongst themselves, such amount as may be required not exceeding the sum due upto the date of such winding up on account of subscription.
  7. If any member of the Chamber pays or receives any dividend, bonus, or other profit in contravention of the fourth paragraph of this Memorandum, his liability shall be unlimited except as above the liability of the member is limited.
  8. If upon winding up or dissolution of the Chamber, there remains after the satisfaction of all its debts and liabilities, any property, whatsoever, the sum shall not be paid to or distributed amongst the members of the Chamber but shall be given or transferred to some other institution or institutions having objects similar to objects of the Chamber and which shall prohibit the distribution of its or their income and profit





among its or their members to an extent at least as great as is imposed on the Chamber under or by virtue of the fourth paragraph thereof such institution or institutions to be determined by the majority of the members of the Chamber at or before the time of dissolution or in default thereof by such judge of the Court in Gujranwala, as may have or acquire jurisdiction in the matter.

- 9 Amendments to the Memorandum of association shall be subject to the approval of the Government and shall also be made when required by the Government in public interest.
- 10 The jurisdiction of the Chamber will extend to the district of Gujranwala and areas as may be defined by the Federal Government from time to time.

We, the several persons whose names and addresses are subscribed hereunder, are desirous of being formed into a Chamber in pursuance of this Memorandum of Associations.





We, the several persons whose names and addresses are subscribed hereunder, are desirous of being formed into a Chamber in pursuance of this Memorandum of Associations.

- |   |   |
|---|---|
| 1. Sh. Gulzar Ahmed.<br>Partner,<br>Diamond Trading Co. Bazar<br>Almariah, Gujranwala.                                  | 2. Muhammad Aslam.<br>Proprietor.<br>Naeem Silk Factory,<br>Ferozewala Road, Gujranwala.                |
| 3. Muhammad Rafiq.<br>Managing Partner,<br>Al-Hilal Foundry & Workshop,<br>Gondalanwala Road,<br>Gujranwala.            | 4. Malik Muhammad Rafiq.<br>Managing Partner,<br>Irfan Engineering Industries,<br>S. I. E., Gujranwala. |
| 5. M.R. Anwar.<br>Managing Director,<br>Anwar Industries Limited,<br>G.T. Road, Gujranwala.                             | 6. Ch. Abdul Wahab.<br>Managing Partner,<br>Allied Engineering Co.,<br>S. I. E., Gujranwala.            |
| 7. A. A. Zulfikar.<br>Partner,<br>Cannon Metal Works,<br>O/S Khiali Gate, Gujranwala.                                   | 8. Haji Manzoor Hussain.<br>Partner,<br>Pioneer Trading Corporation.<br>Rail Bazar, Gujranwala.         |
| 9. Khurshid A. Aziz.<br>Managing Director,<br>The Climax Engineering Co. Ltd,<br>G. T. Road, Climaxabad,<br>Gujranwala. | 10. Muhammad Anwar.<br>Managing Partner,<br>Muhammad Younas & Brothers,<br>Atma Ram Road, Gujranwala.   |
| 11. Haji Murad Ali.<br>Managing Partner,<br>Gujranwala Silk Mills.<br>Gondalanwala Road, Gujranwala.                    | 12. Ghulam Dastgir Khan.<br>Managing Partner,<br>Kashmir Woollen Mills,<br>S. I. E. Gujranwala.         |

Witness to the above signature:

SECRETARY  
The Gujranwala Chamber of Commerce &  
Industry  
GUJRANWALA





**ARTICLES OF ASSOCIATION  
OF  
THE GUJRANWALA CHAMBER OF  
COMMERCE & INDUSTRY**

- 1) The Gujranwala Chamber of Commerce & Industry, Gujranwala is established with the limited liability of members but if any member of the Chamber pays or receives any dividend, bonus or other profit, in contravention of the fourth paragraph of the Memorandum of the Chamber his liability shall be unlimited in accordance with and subject to the provisions of the Companies Ordinance, 1984.
- 2). The regulation for the management of the Chamber and for observance of the members thereof and their representatives shall, subject to exercise of the statutory power of the Chamber in reference to the repeal or alteration or addition to its regulation by special resolution as prescribed by the Companies Ordinance, 1984, be such as are contained in these Articles.

**DEFINITIONS**

- 3). In the interpretation of these Articles, the following words and expressions shall have the following meanings unless repugnant to the subject or context.
  1. "Act" means the Trade Organizations Act, 2013 (II of 2013);
  2. "The Chamber" means the Gujranwala Chamber of Commerce & Industry.
  3. "Member" means a member of the Chamber.
  4. "Corporate Member" means a member of the Chamber which is either a body corporate or a multinational corporation with its head office or branch office in Pakistan or a sales-tax registered manufacturing concern or a sales-tax-registered business concern having annual turn-over of not less than fifty million Rupees;
  5. "Associate Member" means a member of the Chamber which is not a body corporate or a multinational or a sales tax registered manufacturing concern or a sales-tax-registered business concern having annual turn-over of not less than fifty million Rupees;
  6. "Women entrepreneur" means a sole proprietorship where the proprietor is a female; or a partnership, where the majority partners are female(s) or an association of any kind where the majority of persons forming the association are female; or a company where the majority shares are held by female.
  7. "Town Association" means a Town Association, organized to represent trade, industry or service in a town, tehsil, taluka or a district where there is no chamber and such Town Association shall be affiliated with the Chamber.
  8. "Association" means an association with membership on all Pakistan basis organized to represent a specific trade, industry or service or any combination thereof as provided in clause (d) of sub-section (2) of section 3 of the Act;
  9. "General Meeting" means the General Meeting of the Chamber.





10. "Special General Meeting" shall mean and include Extraordinary General Meeting under the Companies Ordinance 1984.
  11. The "President" means the President of the Chamber.
  12. The "Senior Vice President" means the Senior Vice President of the Chamber.
  13. The "Vice President" means the Vice President of the Chamber.
  14. "Secretary General" means an individual professional full-time employee of the Chamber who shall be in charge of the secretariat of the Chamber and responsible for day-to-day operations of the Chamber and in his capacity as such shall be the custodian of all record pertaining to the Chamber.
  15. "Officer Bearer" means and includes the President, Senior Vice President and the Vice President.
  16. "General Body" means all members of the Chamber.
  17. "Committee" means the Executive Committee of the Chamber.
  18. "Executive Committee" means the Board of Directors, the Managing Committee or any other body, by whatever name called, of the Chamber responsible for the management or conduct of the affairs of the Chamber.
  19. "Committee Meeting" means a meeting of the members of the Executive Committee duly called and constituted.
  20. "plan of activities" means a list of proposed activities, expected financial expenditures and outcome and intended goals for the trade organization as provided in rule 23;
  21. "Office" means the registered office of the Chamber.
  22. "Service Rules" means the service rules framed by the Executive Committee of the Chamber, governing the terms & conditions of services etc. of the paid employees of the Chamber.
  23. "District" means the District Gujranwala.
  24. "Regulator" means means Regulator of the Trade Organisations appointed by the Federal Government and includes an officer empowered by the Federal Government to perform functions of the Regulator under this Act;
- 4). For the purpose of registration, the Chamber is declared to consist of unlimited number of members.
  - 5). The Chamber is established for the purposes expressed in the Memorandum of Association of the Chamber.

#### BUSINESS PLACE

- 6). The registered office of the Chamber shall be at Chamber Plaza, Aiwan-e-Tijarat Road, Gujranwala and the business of the Chamber shall be carried on at this place and on such other places in Pakistan as fall or may fall within the jurisdiction of the Chamber.





### CLASSES OF MEMBERSHIP

- 7). There shall be two classes of members, namely:
- Corporate Members.
  - Associate Members.

### CORPORATE MEMBERS

- 8). A body corporate or a multinational corporation with its head office or branch office in Pakistan or a sales-tax registered manufacturing concern or a sales-tax-registered business concern having annual turn-over of not less than fifty million Rupees engaged in trade, commerce, manufacturing, industry, transport, banking, insurance, accountancy or mining or any other lawful business for profit shall be eligible for enrolment as a Corporate Member, in their conventional or corporate name provided they have their principal place of business or Head Office situated in the areas falling within the jurisdiction of the Chamber.

### ASSOCIATE MEMBERS

- 9) Associate member means a member of the Chamber which is not a body corporate or a multinational or a sales tax registered manufacturing concern or a sales-tax-registered business concern having annual turn-over of not less than fifty million Rupees engaged in trade, commerce, agriculture, mining or manufacturing or in any other lawful business for profit, persons interested in or having expert knowledge of accounts, trade, commerce, finance, industry, transport or agriculture in any particular branch or these lines, also persons engaged in or connected with economics, arts, sciences or literature bearing upon trade, commerce, finance, industry, mining, manufacturing, agriculture or transport or any other lawful business for profit provided they have their principal place of business or Head Quarter situated in the area falling within the jurisdiction of the Chamber.

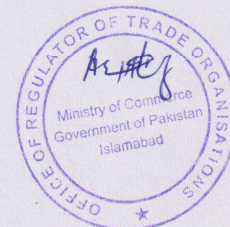
### TOWN ASSOCIATIONS

- 10) These will be Associations organised to represent trade, industry or service in a Town, Tehsil, Taluka or a District, where there is no Chamber of its own and such Town Association shall be affiliated with the Chamber.

### RATE OF ANNUAL SUBSCRIPTIONS

- 11) Any candidate for membership shall have to pay as Admission Fee and Annual Subscription according to the following rates:

Class of Membership	Admission Fee	Annual Subscription
Corporate Members	Rs. 300/-	Rs. 1000/-
Associate Members	Rs. 300/-	Rs. 500/-
Town Associations	Rs. 2000/-	Rs. 100/- per member of association





NOTE: The membership fee chargeable from each class shall be fixed by the Executive Committee subject to approval of the General Body and Regulator.

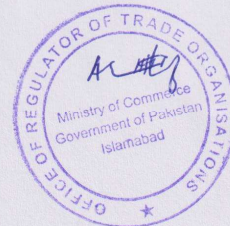
- 12) Accounting year of Chamber of Commerce and Industry will be closed on 30<sup>th</sup> June each year and its financial statements duly audited by a Chartered Accountant along with a list of members as on 30<sup>th</sup> September shall be furnished by Chamber to the Regulator, Trade Organisation, on or before the 31<sup>st</sup> day of December of every year. Subscription for the whole year paid in any month from April to March shall be counted for the year commencing from 1<sup>st</sup> April, and the subscription paid in any month from October to March shall be counted for the half year commencing from 1<sup>st</sup> October.

#### RENEWAL OF MEMBERSHIP

- 13) The membership shall be renewable on annual basis subject to fulfilment of following conditions, namely:-
- a. Payment of prescribed subscription within the time stipulated in the memorandum, which shall not be later than 31<sup>st</sup> of March; and
  - b. Proof of filing return of income tax and sales tax, if applicable, for the preceding year.

#### REPRESENTATION IN THE CHAMBER

- 14) Subject to the provisions and restrictions in these Articles or any rules made there under the rights and privileges of membership may, in the case of a firm enrolled in the conventional name as a member of the Chamber, be exercised by any partner in such firm or by any Manager or other responsible officer of such partnership, and may, in the case of a Joint Stock Company or other corporation, enrolled in their corporate name as a member of the Chamber, be exercised by a Director, Manager, Secretary or any responsible officer of the company or corporation subject, nevertheless, to the following reservations, namely;
- (1) Partners of a firm, directors of joint stock company or other corporation, their managers, secretaries or other responsible officers entitled under this Article to exercise the rights and privileges of membership must have their names registered in books of the Chamber in the manner prescribed in order to exercise the aforesaid rights and privileges.
  - (2) For each act of exercise of the rights and privileges of membership by a firm, company or the corporation member, only one representative shall be recognised.
  - (3) Unless otherwise determined by the Committee only one registered representative of firm, company or other corporation members shall be entitled to attend a meeting of the Chamber and take part therein.
  - (4) A member may replace his representative at any time during the year but if he is already represented on the Executive Committee or any sub Committee he shall continue to serve on it until the new Executive Committee is elected or the Sub Committee is reconstituted only if no intimation is received by the Secretary General under Article 21, Subject to Article 16, provided that such a representative shall have the right to resign from the Committee or Sub-Committee at any time.





### APPLICATION FOR MEMBERSHIP

- 15) (a) Any business concern shall be eligible to get membership of the Chamber if such business concern is a sole proprietorship or a partnership firm or an association of persons or a company holding national tax number and sales tax registration, if applicable, in the name of the business concern. The application should be proposed and seconded by existing members of the Chamber.
- (a)(1) Every application for membership shall be in the form prescribed by the Executive Committee accompanied with the admission fee and subscription for the first year and be forwarded to the Secretary General of the Chamber, who shall on receipt of the same, place such application on Agenda for the next meeting of the Executive Committee which shall thereupon consider such an application and accept or reject the same. Provided that the applicants enrolled after 1<sup>st</sup> October shall pay half year's subscription. In case of acceptance the date of submission of the application will be considered as the date of enrolment as member of the Chamber for all purposes. In no case shall the Executive Committee give any reasons for rejection of the application. If the Majority of the members of the Executive Committee vote against the admission of such an application, the application shall be deemed to be rejected. The Secretary General shall thereupon communicate the decision of the Executive Committee to the applicant and in case the application is rejected the Secretary General shall also refund the money paid with the application.
- (a)(2) The membership of a Chamber shall be for a period of one year and shall expire on the 31st day of March each year irrespective of the date of grant of membership; renewable on furnishing proof of filing of a return of income tax or statement U/S 165 under the Income Tax Ordinance, 2001 for the latest preceding assessment year or sales tax return for the latest preceding month, if applicable, by the member, whether individual, firm or company. However the companies/concerns established after 30-06-1994 shall be exempted from the aforementioned requirement for the first renewal but such renewal would not grant them the voting right. The members of Chambers who are exempt from payment of income tax or if their income falls below the taxable limit will be allowed to produce exemption certificate or copy of tax coupons etc. in lieu of filling of return of income or statements u/s 165 of Income Tax Ordinance 2001.

### CESSATION OF MEMBERSHIP

- 16) A member shall cease to be a member of the Chamber:
- (a) On his being adjudicated insolvent or in the case of a company or corporation; when winding up orders have been passed with regard to such company or corporation or when it has gone into voluntary winding up except for the purpose of reconstitution;
- (b) If he fails to pay the annual subscription, at the latest by 31<sup>st</sup> March.
- (c) In case of a firm, joint stock company or other corporation upon any change being made in the name of company or corporation and the change name is not duly intimated to the Secretary General along with the failure to deposit the annual subscription for current voting year on or before 31<sup>st</sup> March.
- (d) On his ceasing to be qualified or eligible for membership in terms of these Articles;
- (e) In the case of an individual when he has been proved to be of unsound mind or has been convicted for an offence involving moral turpitude;





- (f) If he/she fails to comply with the requirements of Article No. 15
- 17) When an individual, firm, company or corporation has ceased to be a member of the Chamber, such individual or representative of such company or corporation shall automatically cease to be a member of Executive Committee, if he was so elected, and cease to serve as a representative of the Chamber on any public bodies.

**LIABILITY TO PAY DUES AFTER CEASING  
TO BE A MEMBER**

- 18) Any member who, by any reason, ceases to be a member, shall nevertheless remain liable for and shall pay to the Chamber all moneys which at the time of such cessation of membership may be due from such member to the Chamber.

**AFFILIATION**

- 19) (a) Any association, corporation, institution or body whose objects are similar to those of the Chamber may be affiliated with the Chamber upon such terms and conditions as the Executive Committee may deem fit.
- (b) The Chamber shall not secure affiliation with any international or foreign body, and shall not extend invitations to any foreign organisations or individuals or accept any invitations from them for participation in any conferences or functions to be held in Pakistan or abroad, without the prior permission of Government.

**PRIVILEGES OF MEMBERS**

- 20) (1) Subject to the restrictions contained in the provisions of these Articles generally, or any bye-laws framed thereunder, any member, shall, among others, have the following rights and privileges:
- (a) To obtain copy of the annual report and accounts;
- (b) To obtain all other publications of the Chamber either free of cost or at such reduced rates as Executive Committee may from time to time decide;
- (c) To have the free use of the library of the Chamber;
- (d) To be present and discuss and vote at any General Meeting or any question referred to such General Meeting or to give opinion on any question referred to the general body of members by circular or otherwise;
- (e) To nominate other qualified members for election or be elected to the Executive Committee or other Committee or Committees to join any deputation on behalf of the Chamber, or be elected to any office of the Chamber;
- (f) To stand for election as representative of the Chamber to any public and private bodies;
- (g) To seek the help of the Chamber in obtaining statistical or other information for the protection and advancement of business and to receive such particulars as may be available with the Chamber in regard to trade enquires or information regarding Governmental or other measures affecting the trade;





- (h) To apply for the assistance of the Chamber for securing to him all reasonable facilities for the carrying on of the business and for redress of all reasonable grievances;
- (i) To see the Minutes Book of the Executive Committee meeting for which he shall have to give notice of 24 hours to the Secretary General and seek his permission or he shall have to obtain the permission of the President in writing.

NOTES:

1. *The Town Associations shall be treated as single entities each for the purpose of service and advice of Chamber, but they shall receive five copies of the Chamber's Circulars, publications etc.*
2. *For the purpose of certification of documents of the members of Town Associations, the rate of fee charged by the Chamber shall not be more than 10% higher than the rates fixed for the Corporate Members and Associate Members.*
3. *For the purpose of certification of the status of the members of Town Association, the Chamber shall make it clear that they are members of the Town Associations affiliated to the Chamber not that of the Chamber itself directly.*
4. *The Town Associations shall normally correspond with the Federal Govt. through the Chamber to which they are affiliated.*
5. *Each Town Association shall have the right to send one representative from its own members to participate in and vote at a General Meeting or Special General Meeting.*

**RESIGNATION**

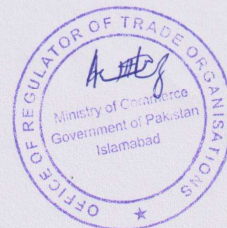
- 21) Any member may withdraw from the Chamber by giving one month's notice in writing to the Secretary General of his intention to do so and upon expiration of the notice, such member shall cease to be a member of the Chamber subject to Article No.18.

**ADMINISTRATION**

- 22) The Administration of the affairs of the Chamber shall be vested in a body called the Executive Committee herein referred to as the Committee.

**COMPOSITION OF THE EXECUTIVE COMMITTEE**

- 23) The Executive Committee of the Chamber shall comprise persons elected by the General Body from amongst its members, subject to the following, namely:-
  - (1) a There shall be maximum thirty seats of Executive Committee.
  - b At least fifty per cent of the members of Executive Committee shall be from the corporate class.

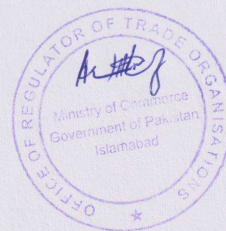




- c The Electoral College for each class of members of Executive Committee shall be the member of General Body from the respective class.
- d In addition to the seats provided in clause (a), the immediate past President shall be an ex-officio member of the Executive Committee without voting right.
- (2) There shall be two seats of Executive Committee reserved for women entrepreneurs for which the electoral college shall be the Executive Committee.
- (3) There shall be one seat reserved for nominee of each Town Association affiliated with the Chamber.
- (4) If any seat reserved for any of the stipulated categories remains vacant, it shall not be filled with members from other category:  
Provided that any seats remaining vacant in any category shall not be counted towards determination of quorum.
- (5) In the General Body comprises at least fifty per cent members from Associate Class; there shall be rotation of office of President between the Associate and Corporate Members.
- (6) Where there is rotation of office of the President, the President and **Senior** Vice President shall not be from the same class of members.
- (7) The office bearers of the Chamber shall be elected by the Executive Committee from amongst its members.
- (8) The tenure of all elected office bearers shall be one year.
- (9) The tenure of members of Executive Committee shall be two years subject to the following:
- fifty per cent members of the Executive Committee shall retire every year;
  - after the first election of the Executive Committee a draw shall be made to determine the fifty per cent members who shall retire after expiry of first year.
- (10) The tenure of office bearers of Executive Committee shall be one year.
- (11) On completion of the term the office bearers and members of Executive Committee shall not be eligible to contest election or co-option in any representative capacity in the Chamber for the next one year.

**OFFICE BEARERS AND THEIR ELECTION  
AND TERMS OF OFFICE**

- 24) (1) Chamber shall comprise of a President, Senior Vice President and a Vice President who shall be elected from the Executive Committee of the Chamber.
- (2) The tenure of all elected office bearers shall be one year.





- (3) On completion of the term the President, Senior Vice President and Vice President and members of executive committee shall not be eligible to contest election or co-option in any representative capacity in the Chamber for the next one year.

#### ELIGIBILITY TO VOTE

- 25) (1) The eligibility of a member of the Chamber to vote at the elections of the Chamber shall be subject to following conditions:
- a the member has completed two years of valid membership of the Chamber as on the date of announcement of election schedule by the Executive Committee of the Chamber
- Provided that old members shall be eligible to vote on completion of one year of their enrollment and payment of all dues; and
- b the member has fulfilled the conditions of membership and renewal thereof of the Chamber.
- (2) Every member eligible to vote shall deposit with the Secretary General, the specimen signature card along with photograph indicating the status in the firm, company or concern. The right to vote shall be allowed only to the proprietor, partner or the director of the member firm or company, or a person not below the rank of General Manager authorized by the Board of Directors of a public limited company, private limited company or a multi-national corporation, as the case may be.
- (3) The proprietor, partner or director of the member firm or company, concern or a person not below the rank of General Manager authorized by the Board of Directors of public limited company, private limited company or a multinational company shall be entitled to cast vote at the time of election only if name of such person has already been registered with the Secretary General and his name appears on the list of voters.

#### APPOINTMENT OF ELECTION COMMISSION

- 26) The Executive Committee of the Chamber shall appoint an election commission subject to the following conditions, namely:-
- a the commission shall comprise of three members;
  - b the members so appointed have submitted their consent in writing to their appointment as such;
  - c the members of the commission, so appointed, have not held any office of the Chamber for the preceding two years;
  - d the members of the commission shall not be entitled to become a candidate in the election, they are conducting;
  - e the members of the commission shall be independent, impartial and non-partisan; and





- f the members of commission shall not canvass for any of the candidates or panels contesting the elections, they are conducting.

#### FUNCTIONS OF ELECTION COMMISSION

- 27) The election commission shall be incharge of all arrangements connected with the conduct of elections including but not limited to:
- a Appointment of polling staff;
  - b Ensuring display of the tentative voters' list by the Secretary General for the purpose of inviting objection;
  - c Examination of and decision on the objections received on the voters' list; and
  - d Supervision of polling process and ensuring that the polling has been conducted in an orderly, peaceful, transparent and fair manner in accordance with the provisions of the memorandum and articles of association and instructions of the Federal Government or the Regulator in this regard; and
  - e Counting of votes and announcement of results.

#### ELECTION PROCEDURE

- 28) (1) The election of the Chamber shall be conducted according to the law & procedure laid down in the Articles of Association subject to the following:-
- a The election of the Executive Committee of the Chamber and office bearers shall be held by secret ballot,
  - b neither postal ballot nor proxy shall be allowed; and
  - c the polling shall be held simultaneously at the head office, regional offices or where the number of voters exceeds fifty at the branch offices of the Chamber:  
Provided that where for want of space in the office premises it is not possible to establish the polling booths, the polling shall be held in a public place such as a community hall or hotel.
- (2) The Election Schedule of the Chamber shall be approved by the Executive Committee of the Chamber and completion of process for the conduct of the same between 1<sup>st</sup> of July to 30<sup>th</sup> of September of each calendar year. The Executive Committee shall affect its approval and within two days of its approval having taken place not later than the first half of July shall be issued by the Secretary General.
- (3) Within three days of the announcement of the election schedule member firms desiring to change their representative shall intimate changes regarding name of representative to the Secretary General along with necessary proof of eligibility.





- (4) The Secretary General of the Chamber shall display within seven days of the announcement of election schedule the provisional list of all members eligible to vote along with their national tax number, sales tax registration number, if applicable, the name and national identity card number of their representative. The list shall be displayed at:
- a the notice board of the head office and regional offices of the Chamber; and
  - b the website of the Chamber.
- (5) The members who have any objection to the entries in the list of voters shall send their objections in writing to the Secretary General within seven days of the issuance of the voters' list.
- (6) The Secretary General will intimate action on the objections or changes sent by members within five days from the last day under preceding clause.
- (7) Any person aggrieved by the decision of the Secretary General may make a representation, within three days to the election commission, which shall decide the case within three days.
- (8) Within three days of decision by the Commission or in case the Commission fails to decide within the stipulated time, any person aggrieved by the decision of the Commission may appeal to the Regulator who shall decide the case within 10 days and his decision in this regard shall be final.
- (9) Within two days of the decision of the Regulator the final voter's list shall be:
- a displayed at the notice board of the head office and regional offices of the Chamber;
  - b displayed at the website of the Chamber; and
  - c submitted to the Regulator:  
Provided that if no appeal has been filed to the Regulator, the final list of voters shall be displayed within fifteen days of the decision of the election commission.
- (10) Within four days of the display of the final list of voters, any person who is eligible to contest the election for the vacant post, shall send his nomination duly proposed and seconded by a duly registered voter and signed by the candidate to the Secretary General on the prescribed form in accordance with the Articles of Association or rules of the Chamber.
- (11) Within twenty-four hours of receipt of nomination papers, a copy of the final list of voters shall be provided to each contesting candidate.
- (12) The nomination papers shall be scrutinized by the commission and list of candidates shall be displayed within twenty-four hours of the last date of receipt of nomination papers.
- (13) The objections, if any, to the nomination of the candidates can be filed to the election commission within twenty-four hours of issuance of the list of candidates, which shall be decided by the election commission within two days.
- (14) Within two days of the decision of the Commission or in case the Commission fails to decide within the stipulated time any candidate aggrieved by the decision of the Commission to the Regulator, who shall decide within 7 days and his decision in this regard shall be final.

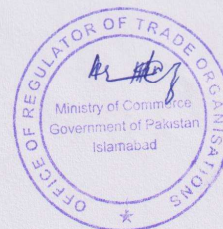




- (15) Within 2 days of the decision of the Regulator the Commission shall issue the final list of candidates:  
Provided that if no appeal has been filed to the Regulator, the final list of candidates shall be issued within 11 days of the decision of the election commission.
- (16) Within five days of display of final list of candidates, the polling for election of members of Executive Committee shall be held.
- (17) Within 2 days of the polling any person elected as members of the Executive Committee, shall send his nomination for election as an office bearers duly proposed and seconded by an elected Executive Committee members and signed by the candidate to the election commission.
- (18) The nomination paper shall be scrutinized by the commission and list of candidates shall be displayed within 24 hours of the last date of receipt of nomination papers.
- (19) Within 2 days of display of final list of candidates, the polling for election of office bearers shall be held.
- (20) The final result of the election of members of Executive Committee and office bearers shall be officially announced at the annual general meeting of the Chamber called for this purpose within 15 days of the date of polling under the preceding clause but not later than 30<sup>th</sup> of September of the calendar year.
- (21) The final election results announced in the annual general meeting shall be:
- displayed at the notice board of the head office and regional office of the Chamber within 2 days;
  - displayed at the website of the Chamber within 2 days and
  - submitted to the Regulator within 7 days.

#### CONDUCT OF ELECTIONS

- 29) (1) The ballot papers shall have duly numbered counterfoils and the voter shall sign or affix thumb impression thereon in the presence of polling agents of the candidates and the polling officer before the issuance of ballot papers to the voter.
- (2) It shall be the duty of the polling officer to verify the identity of the voter. The only acceptable forms of identification shall be the computerized national identity card, the original identity card issued by the Chamber, the passport and the driving licence. The polling officer shall enter the number of identification document on the counterfoil.
- (3) After comparing the signatures and photograph with the specimen signature card the polling officer shall hand over the ballot paper to the voter.
- (4) The ballot paper shall be signed by the Secretary General or an officer of the Chamber duly authorized by the commission in this behalf and shall also be signed by the polling officer at the time when it is issued.
- (5) Once the ballot paper has been issued to a voter, he shall not be allowed to leave the polling booth, without casting in the ballot box.





- (6) Adequate arrangements shall be made to maintain the secrecy of the polls.
- (7) Proper account shall be maintained by an officer designated by the commission in respect of ballot papers including used, unused, tendered, challenged or spoiled ballot papers.
- (8) The challenged votes shall be kept in a separate sealed envelope duly signed and sealed by the polling officer.
- (9) The commission or an officer designated by the commission shall decide about the challenged votes after verification of necessary information before the official announcement of the results.
- (10) No ballot paper shall be invalid for failure to have cast all votes on all seats contested for in the said election.
- (11) Counting of votes shall take place immediately after the polling hours under the supervision of polling officer in the presence of candidates or their polling agents, if any, at the designated sites.
- (12) Provisional results may be declared by the commission immediately after the counting of votes is completed.
- (13) In the event of equality of votes between two or more candidates the result shall be decided on the basis of a draw conducted by the polling officer in the presence of candidates or their polling agents and a record of the result thereof shall be made.
- (14) Having completed the counting and compilation of results, the record pertaining to the elections shall be sealed and signed by the commission or any officer designated by the commission and the Secretary General and shall be handed over to the Secretary General for safe custody.
- (15) The record of elections shall be opened for inspection upon an application made in this behalf by the candidates within seven days of the date of polling and with the approval of the Regulator. However record of election shall be opened for inspection by the applicant in the presence of Election Commission.

If any provision of this memorandum and article of association is in conflict with the provisions made in trade organization Act 2013 and rule made their under, the later shall prevail.

#### QUORUM FOR COMMITTEE MEETING

- 30) One fourth of the existing members of the Committee shall form a quorum for the transaction of the business

#### PRESIDING OVER MEETING

- 31) The President or in his absence the Senior Vice President or in absence of both, the Vice President shall preside over all the meetings. If neither the President nor the Vice President is present at the time the meeting is held, the members present shall choose someone from themselves to preside over such meeting.



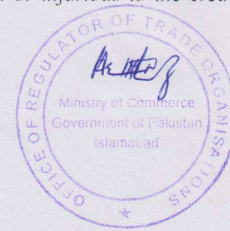


### MANAGEMENT OF THE FUNDS OF THE CHAMBER

- 32) The Management of the funds of the Chamber shall be vested in the Committee. The Committee may, in addition to the powers expressly conferred upon it under these Articles, Exercise all such powers and do all such acts and things as may be exercised and done by the Chamber and are not hereby or under any bye-laws expressly directed or required to be exercised or done by the Chamber in the General Meeting.

### POWERS OF THE COMMITTEE

- 33) Without prejudice to the general powers conferred under Article 34, the Committee Shall have powers:
- (a) To make, vary and repeal rules for the regulations of the business of the Chamber, of the officers or employees or of the members of the Chamber or of any department or section of the Chamber.
  - (b) To appoint any Departmental Committee or Sub-Committee of the members of the Committee of the Chamber, such Departmental Committee or Sub-Committee may be permanent or temporary as the Committee may determine.
  - (c) To delegate, subject to such conditions as it thinks fit, any of its powers to Departmental Committee or Sub-Committee and to make, vary and repeal rules for the regulations of the proceedings of Departmental Committee or Sub-Committees.
  - (d) To enter into arrangements upon such terms and subject to such conditions as the Committee may deem proper for working in conjunction with, or for better development of any branch of commerce or industry, with any trade organisation having like objects that may apply to be allowed to work in co-operation with the Chamber. Provided that objects for which such organisation is or shall be formed are not inconsistent with the objects of the Chamber as defined in the Memorandum of Associations.
  - (e) To enter into any arrangement with Govt. or any public authority, municipal, local or otherwise, that may seem conducive to the Chamber's objects or any of them and to obtain from Govt. or such authority, all rights, concessions and privileges which the Chamber may think desirable to obtain and carry out, exercise or comply any such arrangements, rights privileges and concessions.
  - (f) To appoint staff considered necessary to run the business of the Chamber efficiently, and to frame proper service rules governing the selection, appointments, promotions, pay, leave, provident fund, overtime, travelling and other allowances, remuneration, privileges and disciplinary control, removal or dismissal etc. of such staff.
  - (g) To deal with the moveable and immovable properties of the Chamber and to borrow money on the security of such properties by the issue of debentures, mortgages or otherwise.
  - (h) To nominate members to represent the Chamber in-public or other bodies, conferences, institutions and associations.
  - (i) Subject to any directions issued from time to time under the Trade Organisation Act 2013, the Executive Committee shall have full powers to enrol members or expel them by two third majority from the membership register of the Chamber, in case he acts or pursues any conduct that is either in contravention of the rules of the Chamber or in any way detrimental or injurious to the credit, prestige, welfare, interest, etc. of the Chamber.





### MEETING OF THE EXECUTIVE COMMITTEE

- 34) (a) The Executive Committee shall meet at such time as it may deem advisable and may make such regulations, as it thinks proper, as to the summoning or holding of meeting of the Committees, departmental committees and sub-committees for the transaction of business at such meetings. The record of the proceedings of all the meetings shall be kept in Minutes Book which shall be open to inspection of the members of the Chamber subject to such regulations as the Committee may from time to time deem expedient.
- (b) No resolution duly passed at a meeting of the Executive Committee shall be amended, altered or rescinded at a subsequent meeting of the Executive Committee held within 12 months of the date on which such resolution was adopted unless two third of the total number of members of the Executive Committee vote for a change and the agenda containing the proposal was duly circulated.
- (c) If any member does not attend three consecutive meetings of the Committee without informing the Chamber, in writing, he shall cease to be a member of the Executive Committee.
- 35) Every trade organization shall prepare a three year plan of activities which shall be approved by the Executive Committee following distribution amongst its members and cover among other matters the proposed future activities, finances and outcome of such activities intended by the trade organization during the said three year period.
- 36) Each trade organization shall internally conduct an Annual Performance review and have such performance review audit be external auditors based upon and inspection of all records of the trade organization to include but not be limited to minutes of meetings and the trade organizations plan of activities.

### ANNUAL REPORT

- 37) An annual Report of the activities of the Chamber shall be prepared and circulated for information of the members of the Chamber at least Twenty one days before the Annual General Meeting. Such report must contain a statement of audited accounts for the year and shall be submitted to the Annual General Meeting for communication and shall be confirmed or otherwise dealt with or disposed of as the General Meeting may determine.

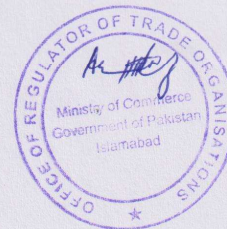
Notwithstanding the requirements under the Companies Ordinance, 1984 (XLVII of 1984), the Chamber shall annually submit to the Regulator:

### REGISTER OF MEMBERS

- 38) A register of members shall be kept in which shall be set forth names and addresses of all the Corporate Members, Associate Members and Town Associations together with the names and addresses, of their representatives, National Tax Number, Sales Tax Registration Number, Telephone Number, Fax Number, E-mail Address and CNIC Number.

### GENERAL MEETING

- 39) The first General Meeting of the Chamber shall be held within 90 days from the date of incorporation of the Chamber and thereafter Annual General Meeting shall be held once in each year (not more than 15





months after the holding of the last preceding General Meeting) at such time and place as the Committee may from time to time prescribe to transact the following business, namely:

- a. To receive the Annual Report of the Retiring Committee and the audited statement of the account of the Chamber for the year;
- b. To record the declaration of the result of election of the office bearers of the Committee for the ensuing year;
- c. To appoint an Auditor for the year;
- d. To transact such other business of which notice may have been given by a member seven clear days before the date fixed for the Annual General Meeting and of which the Secretary general will have given notice to the General Body of members by post or other wise four days before the date of the meeting;

#### **NOTICE OF MEETING**

- 40) At least twenty one days before every meeting notice thereof specifying the place, the day and hour of the meeting and in case of special business the general nature of such business, shall be given to members in the manner hereinafter mentioned, or in such manner, if any, as may be prescribed by the Chamber in General Meeting but the non-receipt of such notice by any member shall not invalidate the proceedings at the General Meeting.

#### **SPECIAL GENERAL MEETING**

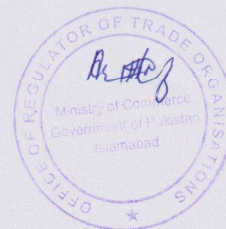
- 41) The Committee may, whenever, it thinks fit and it shall upon a requisition made in writing be at least ten members who have paid their subscription in full upto date, convene a Special General Meeting.

#### **REQUISITION FOR MEETING**

- 42) Any requisition made by the members shall express the object of the meeting proposed to be called and shall be left at the registered office of the Chamber.
- 43) Upon the receipt of such requisition the Committee shall forthwith proceed to convene the same with in twenty one days from the date of requisition, otherwise, the requisitionists may themselves convened a meeting after expiry of the aforesaid 21 days.

#### **PROCEEDING AT GENERAL MEETING**

- 44) All business shall be deemed special that is transacted at a special meeting, and all that is transacted at an Ordinary Meeting with the exception of the consideration of the accounts and balance sheets and the annual report of the Committee shall be deemed ordinary.
- 45) a Every question submitted to a General Meeting shall be decided by a majority of the members present and voting at such a meeting provided that in the event of difference of opinion between the Corporate Members and Associates Members no Ordinary resolution shall be deemed to have been adopted unless it has been carried by the majority of votes of each class of the Members present in person and entitled to vote on such resolution.





- b Notwithstanding anything contained in clause (a) no special or extraordinary resolution, particularly concerning amendments to the Memorandum and Articles of Association of the Chambers shall be deemed to have been carried unless it has received the votes of three fourth majority of each class of the Members and the Associate members present in person and entitled to vote on such resolution.

#### QUORUM FOR GENERAL MEETING

- 46) a. One fourth of the number of members on the rolls shall be deemed the quorum for an Ordinary General Meeting and Special General Meeting.
- b. The meeting shall be attended in person. Only those members shall be eligible to hold the proxy, who are entitled to attend the meeting under these Articles. The Secretary general shall send proxy forms to members together with the notice of the General Meeting. The proxies shall be filed with the Secretary general, at least two days before the date of meeting.

#### ADJOURNMENT FOR WANT OF QUORUM

- 47) If within half an hour of the time fixed for the meeting the quorum is not present, (in person) the meeting, if convened upon requisition of members shall be dissolved and in any other case it shall stand adjourned to the same day in the following week at the same time and place and if at such adjourned meeting the quorum is not present it shall proceed with the business despite the want of quorum.

#### POWER OF PRESIDENT FOR ADJOURNMENT

- 48) The President may, with the consent of the members, adjourn any meeting from time to time and from place to place, but no business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place.

#### PRESIDENT

- 49) The President shall preside at all meetings of the Committee, at all General Meetings and lead all deputations and shall take and lead on behalf of the Chamber at any Meeting or Conference held in connection with any matter in which the Chamber may be interested. In a General Meeting, he may address the members on such subject as he may deem proper to bring to their notice.
- 50) The President Shall also perform such other duties as may be incidental to the office of the President. He shall have the authority to sanction expenditure upto the limit prescribed by the Executive Committee for the year.

#### SENIOR VICE PRESIDENT

- 51) In the absence of the President, the Senior Vice President shall have the powers, and he shall perform the duties of the President.

#### VICE PRESIDENT

- 52) In the absence of the President & Senior Vice President, the Vice President shall have the powers, and he shall perform the duties of the President.





### SECRETARY GENERAL

- 53) (1) The Chamber shall appoint a Secretary General through a Human Resources Committee formed under and consisting of three members of the Executive Committee.
- (2) The Secretary General shall be in charge of the secretariat of the Chamber. The Chamber shall frame the rules and regulations for hiring and service rules for Secretary General.
- (3) The signatures of the Secretary General shall be mandatory for operation of all the single or jointly operated bank accounts of the Chamber.
- (4) The termination of services of the Secretary General shall be through a resolution of the Executive Committee.
- (5) Any management employees who shall report directly to the Secretary General alone shall be appointed jointly by the Secretary General and the Human Resources Committee.

### AUDITOR

- 54) The Auditor shall audit the accounts of the Chamber and all funds connected with or controlled by the Chamber.

### WEBSITE

- 55) The Chamber shall within one year from the date of grant of licence create and maintain a website at all times which shall include all relevant information such as:
- a Up-to-date list of office bearers with contact details, Executive Committee members, management and members of the General Body;
  - b Memorandum and Articles of association as well as bye-laws, if any;
  - c plan of activities and statement of vision;
  - d schedule of Executive Committee meetings and minutes of such meetings; and
  - e schedule of elections, voters' list and election results during the election period.

### ALTERATION IN RULES AND REGULATIONS

- 56) The foregoing rules and regulations shall be copied in a book to be kept with the record of the Chamber. Printed copies of the same will be forwarded to all the members and no alteration or addition shall be made therein or thereto save and except by the majority of the three-fourth of each class of the Corporate Members and Associate Members as laid down in Articles present at the General Meeting convened by a notice issued at least twenty one days clearly before the holding of such meeting and in which all the terms of proposed alterations or additions shall have been set forth.

Provided that all amendments shall be subject to the approval of Govt. and shall also be made when required by Govt. in the public interest.





### FUNDS

- 57) The funds of the Chamber shall be deposited with the bank or banks approved by the Executive Committee, and all moneys of the Chamber as and when received by the Secretary General shall be paid into the Chamber's account in the Bank.
- 58) All cheques on the account shall be jointly signed by the President or in absence of the President, the Senior Vice President or in the absence of both, the Vice President duly authorised by the Executive Committee, and the Secretary General or the person acting as Secretary General.

### NOTICE

- 59) A notice may be served upon any member either personally or by sending it through the post in a prepaid letter addressed to such members registered address.

### SEAL

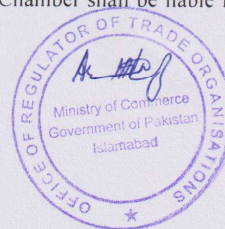
- 60) There shall be a common seal for the Chamber. The seal shall be deposited with the Secretary General and shall never be affixed to any document except in the presence of the President, Senior Vice President or the Vice President and in pursuance of the resolution of the Executive Committee or of the Chamber in General Meeting Deeds, Bonds and other documents required to be made under seal shall be deemed to have been fully executed on behalf of the Chamber if sealed with the common seal of the Chamber and signed by the President, Senior Vice President or the Vice President and countersigned by the Secretary General or the persons acting as Secretary General.
- 61) a. Any dispute or difference of opinion in regard to interpretation or scope of application of these Articles of Associations, which cannot be resolved by the Chamber itself, shall be referred to the Regulator of Trade Organisation appointed under the Trade Organisation Act 2013 and the ruling given by the Regulator shall be binding on the Chamber, its office bearers and members.
- b. In cases of unresolved differences of opinion between the various classes of members on matters on which Government has called for advice of the Chamber, the respective classes of the members shall have the right to have their view points forwarded to Govt. through the Chamber provided that the views of all classes shall be forwarded in one and the same communication.

### WINDING UP

- 62) The Chamber shall be wound up voluntarily whenever a special resolution is passed requiring the Chamber to be so wound up. If the Chamber be wound up, and there should remain, after satisfaction of all the debts and liabilities, any property what so ever the same shall not be paid to or distributed among the members of the Chamber or any of them, but shall be given to some other Chamber, Associations, or body of persons, then existing or to be formed, having objects similar to those of the Chamber, as the General Body may determine at an Extraordinary Meeting specially convened for the purpose.

### INDEMNITY

- 63) Every President, Senior Vice President, Vice President, Member of Executive Committee, Arbitrator, Secretary General, and other officer or a servant of the Chamber shall be indemnified by the Chamber against, and it shall be duty of the Executive Committee, out of the funds of the Chamber to pay all costs, losses penalties and expenses which any such officer or servant may incur or become liable to by reason of any contract entered into act or deed done by, or omitted by him as such officer or servant or in any way in the discharge of his duties, and no member or other officer of the Chamber shall be liable for the





acts, receipts, neglects or defaults of any other member, officer or for joining in any receipt or other act for conformity or for any loss or expense happening to the Chamber through the insufficiency or deficiency of title to any property acquired by order of the Committee for or on behalf of the Chamber or for the insufficiency or deficiency or depreciation of any security in or upon which any of the moneys of the Chamber shall be invested or for any loss occasioned by any error of judgement, omission, default or oversight on his part or for any loss, damage or misfortune whatever which shall happen in relation to the execution of the duties of his office or in relation thereto unless the same happen through his own dishonesty.





We, the several persons whose names and addresses are subscribed hereunder, are desirous of being formed into a Chamber in pursuance of this Memorandum of Associations.

- |   |   |
|---|---|
| 1. Sh. Gulzar Ahmed.<br>Partner,<br>Diamond Trading Co. Bazar<br>Almariah, Gujranwala.                                  | 2. Muhammad Aslam.<br>Proprietor.<br>Naeem Silk Factory,<br>Ferozewala Road, Gujranwala.                |
| 3. Muhammad Rafiq.<br>Managing Partner,<br>Al-Hilal Foundry & Workshop,<br>Gondalanwala Road,<br>Gujranwala.            | 4. Malik Muhammad Rafiq.<br>Managing Partner,<br>Irfan Engineering Industries,<br>S. I. E., Gujranwala. |
| 5. M. R. Anwar.<br>Managing Director,<br>Anwar Industries Limited,<br>G.T. Road, Gujranwala.                            | 6. Ch. Abdul Wahab.<br>Managing Partner,<br>Allied Engineering Co.,<br>S. I. E., Gujranwala.            |
| 7. A. A. Zulfikar.<br>Partner,<br>Cannon Metal Works,<br>O/S Khiali Gate, Gujranwala.                                   | 8. Haji Manzoor Hussain.<br>Partner,<br>Pioneer Trading Corporation.<br>Rail Bazar, Gujranwala.         |
| 9. Khurshid A. Aziz.<br>Managing Director,<br>The Climax Engineering Co. Ltd,<br>G. T. Road, Climaxabad,<br>Gujranwala. | 10. Muhammad Anwar.<br>Managing Partner,<br>Muhammad Younas & Brothers,<br>Atma Ram Road, Gujranwala.   |
| 11. Haji Murad Ali.<br>Managing Partner,<br>Gujranwala Silk Mills.<br>Gondalanwala Road, Gujranwala.                    | 12. Ghulam Dastgir Khan.<br>Managing Partner,<br>Kashmir Woollen Mills,<br>S. I. E. Gujranwala.         |

SECRETARY  
The Gujranwala Chamber of Commerce &  
Industry  
GUJRANWALA

